MINNESOTA STREETCAR MUSEUM

MINUTES

Annual Members Meeting

Saturday — March 23, 2019 Metro Transit – Fred T. Heywood Building Minneapolis, Minnesota

Call to Order: Chair **Aaron Isaacs** called the meeting to order at10:08 AM. MSM Members in attendance by head-count was 46. As of December 31, 2018, the active membership of MSM was 312. Therefore, a quorum was achieved for this annual meeting.

State of the Museum presentation was made by MSM Board Chair **Aaron Isaacs** by way of a PowerPoint presentation which is attached to these minutes. Major topics of **Isaacs'** report to the members and presentation are as follows.

The year 2018 was a good one for your Museum.

The Minnesota Streetcar Museum had another year of accomplishments in 2018. Winona 10 was formally dedicated, only to suffer a motor failure. Car 1300's trucks were overhauled, then it too had a motor failure. Streetcar Duluth No. 265 was moved to Excelsior and TCRT No. 1239 to Lake Harriet. The new Lakewood Cemetery waiting platform was built. The Excelsior carbarn store and display area received a makeover. The east side of the Isaacs carbarn was completely fenced off to prevent graffiti. We hired a contractor to clean out the north half of the Linden Hills depot garden so it can be replanted. Our volunteers cleared all the vegetation off the 102-year old retaining wall next to the Isaacs carbarn. Considerable progress was made on the new electric speeder and auxiliary rewiring of cars No. 265 and NO. 1300.

On the personnel front, we graduated 18 new operators and successfully filled several administrative positions. A new Library working group is now meeting on Saturday mornings.

Looking ahead to 2019.

There's a lot on the table for 2019. The top priority is repairing 1300's bad motor. Next in line are repairing Winona 10's motor and rebuilding 1239's trucks. Here's the list of the other projects that are likely to be completed, in no particular order.

- The start of the season will see new point of sale and membership computer systems.
- The ESL carbarn should get a video presentation screen.
- Credit cards will be accepted in the ESL carbarn store.
- The new electric speeder will be completed.
- The Linden Hills depot garden will be completely planted.
- Over 500 new historic photos will be available for viewing online.
- The internal rewiring of 1300's lights will be completed.
- Fargo-Moorhead Birney #28 will be moved to the ESL carbarn.

- A cosmetic restoration of Mesaba No.10 will begin at ESL.
- New basement steps and drainage at Linden Hills depot
- All 3-dimentional artifacts in the library catalogued
- Group sales marketing initiative underway
- Our streetcars will be solar powered by subscribing to community solar.
- New streetcar history signs installed along the 44th Street right of way

Of course, these projects don't happen by themselves. If you want to get involved in any of them, please contact me at aaronmona@aol.com or Volunteer Coordinator Pat Cosgrove at pkcosgrove@charter.net.

Share the MSM Facebook page

We're trying to market the museum through Facebook. New Volunteer **Brian Long** has been posting historic photos at least weekly. Please share these with your Facebook friends. Since he started, the number of people following us has increased by 10 percent.

Reports by Museum Officers.

Corporate Secretary's Report. Corporate Secretary **Jim Vaitkunas** rendered the following report.

- MSM Complied with all Federal, State of Minnesota and local statutory/regulatory reporting requirements
- Renewed all Insurance Policies 2018 premiums were as follows.

\$ 1,052	Liability
2,818	Property – buildings at ESL & CHSL
4,428	Property – streetcars
1,335	Director & Officers coverage
300	Volunteer accident insurance
216	Auto coverage
134	Miscellaneous fees
\$ 10,283	TOTAL

It appears that the premiums for FY 2019 will remain basically the same with a slight increase in one or two policies.

- Total Membership in good standing
 - $\begin{array}{c} 2018-312\\ 2017-313\\ 2016-318\\ 2015-310\\ 2014-299 \end{array}$

• Membership (as of December 31, 2018)

		2014	2015	2016	2017	2018
	Lifetime	39	41	44	43	51
	Household	85	79	81	93	95
	Individual	172	187	188	172	163
•	Honorary	3	3	3	3	3
	Expired/Deceased	26	27	17	32	36
-	Joined	21	35	25	32	32

Annual Election of Directors

- ✓ Notices sent to members on or about January 31, 2019
- \checkmark No nominations were received from the Museum's members.
- ✓ Two incumbent Directors will be elected at this meeting: Dave French and Aaron Isaacs. Voting will occur later in the meeting.
- Members are encouraged to renew their memberships for two years to save our Museum funds spent on printing and postage of renewal notices, reminders, second notices, etc.
- Board Meetings held in 2018 3
 - \checkmark The Museum's Bylaws were revised and approved by the Board in June 2018.
 - ✓ Members can now renew their membership on-line using MSM's website
 - ✓ BOD meeting minutes are posted on MSM's website, usually no later than one week after the meeting. Members are encouraged to view the minutes.
 - ✓ All members are invited to attend Board meetings.

Treasurer's Report. Treasurer **Chris Heck** presented a PowerPoint presentation that depicted key financial data and comments.

Before **Heck** started his presentation, he made the following comments.

- Much praise to **Tim Crain** for his extraordinary work as our Museum's bookkeeper.
- **Heck** then praised **Bill Arends** for his great work as MSM's Chief Cashier. (Both comments received extended applause from the assembled members.)
- Heck Reported that the Minnesota sales tax payment was made in February 2019.
- The tax year 2018 federal income tax return is being prepared now by **Tim Crain**. This is a tedious process and Heck again thanked **Crain** for his work.
- The FY 2019 budget, which will be shown in a few minutes, is a conservative one.
- **Heck** wanted the members to take note of the income versus expenditures chart which will be a part of his PowerPoint presentation.

Heck then made his report using a PowerPoint presentation, which is attached to these minutes.

At the end of his presentation, **Heck** answered several questions from the members. After some other comments, the following motion was offered.

MOTION: Made by Rod Eaton; 2nd by Rich Holz That the MSM Treasurer's annual report be approved as to form and content. **VOTE:** Unanimously approved by all members present.

General Superintendent's Report. General Superintendent, **Bruce Gustafson** rendered his report in the form of a PowerPoint presentation which is attached to these minutes. There were no significant questions from the members during or after the report.

Member **Scott Heiderich** commented that we should recognize **Muriel** and **Jerry Olson** for the great work they have done and are doing as the managers of the Museum's streetcar charters. **Gustafson** agreed with **Heiderich's** comment and the members offered the Olson's a hearty round of applause.

ESL Superintendent's Report. ESL Superintendent **Todd Bender** had comments to the PowerPoint slides incorporated into the General Superintendent's presentation. **Bender** thanked **Karen** and **Jim Kertzman** for the hard work they have done in 2018 to make the carbarn and other aspects of ESL's operations better.

Report from the Chief Mechanical Officer. Dick Zawacki, MSM's Chief Mechanical Officer reported on the status of the work progress on MSM's historic streetcars.

TCRT No. 1300

After completing a rebuild of 1300's trucks and putting it into service at the end of last season, we found that one motor is not operational. The motor was removed from the car and sent to our motor repair shop where they confirmed that the armature needs to be rewound. As part of their inspection, asbestos insulation was found in the motor. The armature has been sent to a subcontractor to remove and safely dispose of the asbestos. At this time, we do not have a date when the armature rewinding will be completed. Nevertheless, the crew will be able to rewire the car so that so that it can operate on two motors to allow it to operate at the beginning of our season. The interior lighting in the car has been changed to 120v A/C LED to improve safety by reducing the potential for fires.

TCRT No. 1239

As part of the biggest news of the offseason, TCRT 1239 was moved from Excelsior to Como-Harriet. This will allow our guests to be able to see all 3 styles of the TCRT cars that operated in the Twin Cities in one location. We will start rebuilding the trucks on 1239 this year. The expertise that we gained while rebuilding 1300's trucks will be used in this rebuild. To support this rebuild we purchased five motors from the Halston Museum in Toronto, Canada. These motors are currently at our motor shop for refurbishing.

TCRT No. 322 (PCC)

We completed normal maintenance checks and inspections to allow the car to be ready for the start of the operating season.

DSR No. 265

As part of our car switch activity this offseason, car no. 265 was moved from Como-Harriet to Excelsior, placing all of our Duluth and out-state cars in one location. Some new ads have been placed in the car's interior. The car is ready for regular operation this season in Excelsior.

DSR No. 78

The car is going through normal operational and maintenance checks and will be ready for the start of the operating season.

Winona No. 10

During operation last season, we found that one of the motors is not operational. This motor was removed from the car over the winter and is now at the motor rebuild shop for refurbishing. In the meantime, the restoration crew is completing details on the car such as adding window bars, window shades, and completing the paint scheme.

Fargo & Moorhead St. Rwy. No. 28

This single-truck Birney car body has been stored for a number of years at Ken Albrecht's farm in North Mankato. We will be moving it from there to the Twin Cities this spring. Our goal is to move it directly to Excelsior where the restoration crew can start its initial evaluation and plan for the work needed to restore it to operational status.

Mesaba Railway No. 10

This interurban car body, built by Niles, has been stored at Excelsior for many years. The restoration crew plans to clean it out this year, put it on temporary tracks, and get it ready to start some initial restoration. There are no plans at this time to restore it to operational status, but we do want to be able to show our guests what an Interurban car looked like when it was running.

Election of MSM Directors. After a brief description by Chair **Aaron Isaacs** regarding the process followed to fill the two Board vacancies, **Isaacs** then called for a motion to elect two Directors for a three-year period.

MOTION: Made by Russ Isbrandt; 2nd by Bill Graham. That David French and Aaron Isaacs are elected to fill Director positions on MSM's governing Board of Directors for a term of three years that expire in March 2022. **VOTE:** Unanimously approved by all members present.

Adjournment. The MSM 2019 annual meeting adjourned at 11:30 AM.

Video Program. After the formal business meeting was concluded, Chair **Isaacs** showed a video program of the last day of operations of the Pacific Avenue cable car line in San Francisco, California. He then showed videos of the University of Minnesota's inter-campus line which was operated on contract by the Twin City Rapid Transit Company until 1954. The line linked the Main campus in Minneapolis with the Agricultural campus in St. Paul.

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Corporate Secretary

ATTACHMENTS.

Board Chair Isaacs' State of the Museum report (PowerPoint presentation). Corporate Secretary's Report (PowerPoint presentation) Treasurer's Report (PowerPoint presentation) MSM General Superintendent's Report which includes the ESL Superintendent's and the Chief Mechanical Officer's reports

2018 Year in Review











1300's trucks completed--almost



Most of the 1300 crew



ESL carbarn store and exhibits upgraded



ESL carbarn store and exhibits upgraded



Lakewood Cemetery platform completed



265/1239 Car swap conpleted





Car swap completed



Car swap completed



Retaining wall cleaned off



More CHSL fencing



Linden Hills Depot garden progress



Library working group started



Increased Facebook presence





source: Duluth Herald July 7, 1922

First in Comfort

DOWN

Triplex springs, exclusive with Overland, absorb the bumps and jolts of the road.

to \$550

First in Economy

Owners report 25 and more miles per gallon.

First in Quality

All-steel body with hard-baked enamel finish. Comes fully equiped - no extras to buy.



Overland, always a good investment - now the greatest automobile value in America.

Mutual Auto Company

distributers for northern wisconsin and minnesota 302-4-6 East Superior St., Duluth, Minn. OPEN EVERY EVENING AND SUNDAYS

source: Duluth Herald March 28, 1922

SAVE the WIFE! Let us do your weekly wash.

Phone 5892 Prompt Service

WINONA WET WASH Hugo Trester, Prop.

source: Winona Republican-Herald Dec 15, 1934



2019 coming attractions

- Winona 10 and 1300 motor problems repaired
- 1239 truck overhaul
- Tech upgrades: New accounting, point of sale and membership systems, ESL takes credit cards
- New speeder completed
- CHSL garden planting
- Solar powered streetcars
- 500+ new photos on Minnesota Reflections
- Streetcar internal rewiring

2019 coming attractions

- Vintage video programs on YouTube
- Mesaba 10 cosmetic restoration begins
- Fargo-Moorhead 28 moved to new storage
- Owl car event re-imagined
- 44th Street history signs installed
- All 3-dimensional artifacts catalogued
- New rear steps and drainage for CHSL depot



December 9, 2017





Minnesota Streetcar Museum

2019 Annual Members Meeting Corporate Secretary's Report

March 23, 2019



General



Compliance

MSM complied with all Federal, state and local statutory/regulatory reporting requirements.

2018 Insurance

\$ 1,052	Liability
2,818	Property – buildings at ESL & CHSL
4,428	Property – streetcars
1,335	Director & Officers coverage
300	Volunteer accident insurance
216	Auto coverage
134	Miscellaneous fees
\$ 10,283	TOTAL



Membership

Total Membership

2018 –	312
2017 –	313
2016 –	318
2015 –	310
2014 –	299

Membership Detail

	2014	2015	2016	2017	2018
Lifetime	39	41	44	43	51
Household	85	79	81	93	95
Individual	172	187	188	172	163
Honorary	3	3	3	3	3
Expired/Deceased	26	27	17	32	36
Joined	21	35	25	32	32



Governance

Annual Election of Directors

- Notice of annual meeting and election was sent to all members o/a February 1, 2019
- Two vacancies. No nominees from the members
- Aaron Isaacs and Dave French will be elected at this meeting

Board Meetings

- Board meetings held in 2017 3
- Board meeting minutes are posted on the MSM website

Miscellaneous

- Bylaws revised and approved by the Board
- Members can renew using MSM's website






2019 MSM Annual Meeting Treasurer's Report

By Chris Heck

2018 Capital Expenses

<u>Project</u>	<u>Expense</u>	
No. 10 restoration	\$4,485.24	
Isaacs carbarn east fence	\$5,362.00	
CHSL new north platform	\$20,716.25	
No. 1239 truck rebuild	\$30,400.00	

2019 Planned Capital Expenses

<u>Project</u>	<u>Expense</u>
Nos. 10 & 1300 motor repair	\$24,000.00
New CHSL tower car	\$10,000.00
No. 1239 Baker heater	\$8,500.00
Nos. 1239 & 1300 electrical upgrades	\$3,600
No. 1239 truck rebuild	\$120,000.00

Year-end cash balances



Operational income history



Operational income history



Operational expenses history



Operational expenses history



Income vs Expenses by site







MINNESOTA STREETCAR MUSEUM

2019 Annual Members Meeting General Superintendent Report

March 2019





2018 Highlights

General

- 113 active operators who contributed hours in 2018 at CHSL and/or ESL. Comparable to last few years.
- Operating hours worked:
 - CHSL 2,619 hours (87 volunteers); For comparison, 2017 had 2,740 hours
 - ESL 989 hours (34 volunteers); For comparison 2017 had 1,030 hours
- Training
 - 26 started
 - Graduated 18 new operators (14 CHSL, 4 ESL); (Graduated 16 in 2017)
 - New operators contributed ~370 hours (10% of total)
 - o John Knox, Brian Long, Gordy Moore, Vito Borgiomo, Barb Gacek, Mary Amsden
- Buildings
 - CHSL
 - Car barn. Fencing, roof repairs
 - Depot. Garden expanded, repainting safety strip, replacement of rotted wood
 - ESL
 - Roof repairs fixing a problem between the cold barn and the warm area.
 - o Electrical and lighting upgrades



2018 Highlights

2018 Performance - CHSL

- Served slightly under 27k riders
 - Total down 18% from prior year
 - Charter up 4% from prior year
 - Strong performance for special events
- Weather
 - Slightly more rain days (9) than prior years (average 6-7). Impacted Memorial Day, July 4th, Vinternatt
 - ▶ April snow \rightarrow 2nd lowest May since 2010





2018 Highlights

2018 Performance - ESL

- Served slightly under 7k riders
 - Total down 8% from prior year
 - Strong performance for special events
- 2018 was an off year. Almost every major event experienced rainy days and cancellations. Some recovery was made during the Ghost Trolley and Christkindlsmarkt events.

	May	June	July	Aug	Sep	Oct	Nov	Total
2018	304	763	1234	961	825	896	1831	6814
2017	586	768	1513	976	1071	670	1857	7441
2016	493	781	1216	909	887	1151	1656	7093
2015	632	715	976	841	795	1095	1407	6461
2014	421	481	1100	767	799	1641	1186	6395
2013	434	654	1152	1012	553	1471	1266	6542

Green indicates record ridership for the month, Yellow second, and Red third





2019 - Operations

Schedule

CHSL

No change. PCC will continue to operate Thursday night and 1st shift on Sunday

ESL

Sunday shift has been changed to 12:30p – 3:00p

Non-Operating Activities

Special Events Coordinator

Thank you Rod!!!!

Building Maintenance Foreman

Steve McCulloch has volunteered to replace Pat Kriske

Open Positions – Periodic work looking for additional help:

- Car cleaning crew (CHSL Jerry Peterson; ESL Tom Dulebohn)
- Grounds crew (CHSL Steve McCulloch)
- Car maintenance (Dick Zawacki)
- Other Pat Cosgrove Volunteer Coordinator



2019 - Training

Training Plan		
 Foremen Discussion 	Mid-April	Training, Safety, Idea discussion
 Recertification (test) 	Early April	Exploring online option
 Recertification (Check-Rides) 	Mid- April to end of May	CHSL: All 2 nd year operators; anyone with less than 10 hours of operation in 2018
		ESL: All operators
 New Operator 	Early April	Dave Higgins lead trainer
 PCC Training 	Мау	Chris Heck lead trainer

ESL Superintendent Report Todd Bender



ESL carbarn store and exhibits upgraded









MINNESOTA STREETCAR MUSEUM

2019 Annual Members Meeting Chief Mechanical Officer Report

March 2019





Mechanical

General

Off-season movement of equipment has all three Twin City Line cars at CHSL and all non-Twin City cars at ESL

CHSL

- TCRT 1300
 - Truck rebuild one motor not operational
 - Car will be available for the 2019 season
 - New LED lighting
- TCRT 1239
 - Car will be taken out of service for truck rebuild
- TCRT 322
 - Completed normal maintenance and inspections
 - Car will be available for the 2019 season



Mechanical

ESL

- DSR 265
 - Car will be available for the 2019 season
 - New LED lighting
- DSR 78
 - Completed normal maintenance and inspections
 - Car will be available for 2019 season
- Winona 10
 - One of the motors is not operational
 - Restoration crew is completing details
- Mesabi 10
 - Plan is to clean up car and have it as a display of the restoration process

Other - Storage

- Fargo-Moorhead 28
 - Car body needs to be moved from current location
 - Plan is to move it directly to ESL where a detailed evaluation and restoration plan can be done

Special Events











